

Performance Review Template for Managers

Use this step-by-step guide to bring structure, clarity, and impact to your performance reviews.

Before the Review Cycle

- Set clear, role-based goals (OKRs/KPIs).
- Schedule quarterly goal check-ins.
- Document goals in your performance management system (e.g., Peoplebox).

During 1:1s and Check-ins

- Ask:
 - "What's blocking your progress right now?"
 - "What's a recent win you're proud of?"
 - "What feedback do you have for me?"
- Track responses for review prep.

When the Review Cycle Starts

- Use a structured form covering:
 - o Goals
 - Strengths
 - Growth areas
 - Action plan
- Share it with the employee ahead of time.



Collecting Feedback

- Self-review questions:
 - "What are you most proud of this quarter?"
 - "Where did you struggle and why?"
 - "What support do you need?"
- Request peer feedback early with a clear deadline.

During the Review Meeting

- Structure the conversation: Wins → Challenges → Growth Plan.
- Use specific examples.
- Ask open questions and keep the focus on development.

After the Review

- Summarize: 3 takeaways + 1 development goal.
- Book a 30-day follow-up.
- Acknowledge progress and win along the way.

✓ Pro Tip: Automate this process using Peoplebox.ai to save time and ensure consistency across your team.